STRATEGIC PLAN
2005/06 – 2007/08
Towards a Golden Decade for British Columbia

BRITISH COLUMBIA

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MESSAGE FROM THE PREMIER

We have made significant progress in the past three years since our government's first Strategic Plan was tabled. B.C.'s economic strength has returned, with investment growing in mining, forestry, energy and tourism opportunities. B.C. is leading the nation in job creation and we now have one of the fastest growing economies in Canada. We have completed or substantively initiated work on 97 per cent of our *New Era* commitments. We have significantly increased funding for education, health care, safer communities and other priority services — all while achieving our goal of a balanced budget that is on time and on target. This report outlines the progress we have made on the goals we set for ourselves three years ago, and the actions we are taking to ensure continued progress.

A week ago, the Speech from the Throne outlined our intentions for the golden decade ahead. Our future is bright, our vision is clear and our goals are bold:

- To make B.C. the best educated, most literate jurisdiction on the continent.
- To lead the way in North America in healthy living and physical fitness.
- To build the best system of support in Canada for persons with disabilities, special needs, children at risk and seniors.
- To lead the world in sustainable environmental management, with the best air and water quality, and the best fisheries management, bar none.
- To create more jobs per capita than anywhere else in Canada.

Future strategic plans will speak specifically to our objectives and measures for each of these goals.

It is a remarkable time for our province, and we have only just begun. We are going to keep working to open up British Columbia to new opportunities for us all, and to build a bright future for our province, communities and families.

Gordon Campbell,
Premier

INTRODUCTION

This is the fourth annual three-year Government Strategic Plan. Its purpose is to inform the public and the public service of the government's progress in moving toward the long-term vision for the province and our planned actions to ensure continued results. It describes:

- The core values that guide government — our beliefs and principles;
- The goals, objectives and strategies that we set — what we hope to accomplish and how; and
- Performance measures — how we will know whether we are achieving our goals.

The foundation of this plan is based on our three initial overarching goals: economic growth, a supportive social fabric and healthy communities and a sustainable environment.

COMMITMENT TO MEASUREMENT AND ACCOUNTABILITY

We have committed to holding government accountable for measuring the success of its programs and reporting on performance. In developing this plan we have drawn from a variety of sources across government, using existing data, evaluations and measurements, where appropriate. In addition, we have established the British Columbia Progress Board to help define specific economic, social and environmental benchmarks and targets for the tax, regulatory, social and fiscal reforms that government will undertake, and to monitor its performance. This work assists us in fulfilling the commitment to provide regular reports to British Columbians and the Legislature so that taxpayers can monitor our performance and progress, and hold government accountable for its commitments. It will also help to inform government where follow-up efforts are necessary and additional work is warranted.

The key measures that have been selected are those that best represent overall performance in areas that are priorities for British Columbians. These measures do not tell us everything about government's performance, but they do provide an indication of the progress British Columbia is making in key areas such as the economy, health, education, justice, and the environment.

In addition, each government ministry and major Crown corporation has a service plan with more detailed goals, actions and performance measures. These measures are reported in ministry annual reports.

VISION

British Columbia is a prosperous and just province, whose citizens achieve their potential and have confidence in the future.

CORE VALUES

INTEGRITY: to make decisions in a manner that is consistent, professional, fair and balanced

FISCAL RESPONSIBILITY: to implement affordable public policies

ACCOUNTABILITY: to enhance efficiency, effectiveness and credibility of government

RESPECT: to treat all citizens equitably, compassionately and respectfully

CHOICE: afford citizens the opportunity to exercise self-determination

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LINK TO MINISTRY SERVICE PLANS

The Strategic Plan is the guiding document for individual ministry service plans, which provide greater detail on performance measures and strategies.

THEMES UNDERLYING THE PLAN

Government will operate in an innovative, enterprising, results-oriented and accountable manner. In doing so, it will adopt the following managerial principles:

- High standards of accountability, consultation and ethics
- Focused and efficient delivery of government services
- Social and fiscal responsibility
- Open and transparent government
- An innovative and goal-oriented public service

GOALS, OBJECTIVES, KEY MEASURES AND STRATEGIC ACTIONS

In keeping with government's vision and values, three strategic goals and a number of strategic objectives were identified. They are sometimes interdependent and all must be considered in the context of government's most important priorities, maintaining our strong economy and investing in our future.

Each objective has at least one measure to monitor progress. Where practical, we have drawn from the work of the British Columbia Progress Board, as well as from the Provincial Health Officer and other existing sources. A few measures are still being developed, and may be refined over time.

Each goal also details a variety of strategic actions that government will undertake over the next three years to move British Columbia toward the achievement of that goal. These strategic actions are updated each year, and those that have been completed will be identified in the government's Annual Report.

ACCOUNTABILITY FOR STRATEGIC ACTIONS

Each strategic action identifies a ministry or ministries that are accountable for its delivery. In those cases where there is more than one ministry listed under the accountability section, the ministry that is listed first and highlighted is charged with leading the cross-government implementation of that strategic action. In a few cases, where there is broad accountability, more than one ministry is listed under the accountability section but no lead ministry is identified.

FUTURE STRATEGIC PLANS

Future strategic plans will be adapted to speak specifically to our objectives and measures for the goals outlined in the February 8, 2005 Speech from the Throne.

- To make B.C. the best educated, most literate jurisdiction on the continent.
- To lead the way in North America in healthy living and physical fitness.
- To build the best system of support in Canada for persons with disabilities, special needs, children at risk and seniors.
- To lead the world in sustainable environmental management, with the best air and water quality, and the best fisheries management, bar none.
- To create more jobs per capita than anywhere else in Canada.

GOAL: A STRONG AND VIBRANT PROVINCIAL ECONOMY

British Columbia has rebounded dramatically from the economic slump of the 1990s, leading the country in job growth and forecast to exceed the national average in economic growth. This strong economic performance paves the way for continued prosperity for British Columbian citizens and the greatest number of jobs per capita in the country. The government will continue to focus its efforts on improving productivity in our economy and in ensuring those benefits reach the province's population.

OBJECTIVES AND KEY MEASURES

The objectives and key measures to achieve this goal are as follows:

A. BRITISH COLUMBIA WILL HAVE A SKILLED WORKFORCE

MEASURE:	The percentage of the work force with a post-secondary certificate, diploma or degree.
TARGET:	Increase the percentage of the work force with a post-secondary certificate, diploma or degree from the 2001 baseline of 51.3[1] per cent.
LATEST RESULTS:	2000 50.1%[1] 2001 51.3%[1] 2002 51.0% 2003 52.2%[1] 2004 52.4%

MEASURE:	Percentage of the workforce comprising persons employed in natural and applied sciences.
TARGET:	Increase the percentage of individuals employed in natural and applied science occupations as a percentage of total employment from the 2001 baseline of 6.2[1] per cent.
LATEST RESULTS:	2000 6.4%[1] 2001 6.2%[1] 2002 6.0%[1] 2003 6.3%[1] 2004 5.8%[1]

[1] Figure revised due to data revisions.

B. BRITISH COLUMBIA WILL HAVE A PROSPEROUS ECONOMY

MEASURE:	Real Gross Domestic Product (GDP) per capita is a key measure of overall economic activity, expressed in terms of economic output (new goods and services produced) per person.	
TARGET:	Improve upon the 2001 baseline rank of 8th place growth in Canada.	
LATEST RESULTS:	2000	3.9%[1] growth, ranked 4th in Canada
	2001	0.1%[1] decrease, ranked 8th in Canada
	2002	2.4%[1] growth, ranked 6th in Canada
	2003	1.6%[1] growth, ranked 5th in Canada

MEASURE:	Real GDP per hour worked in the business sector indicates overall efficiency of our labour efforts.	
TARGET:	Improve upon the 2001 baseline rank of 4th place in Canada.	
LATEST RESULTS:	2000	$30.74, ranked 5th in Canada
	2001	$31.93, ranked 4th in Canada
	2002	$32.60, ranked 4th in Canada
	2003	$32.49, ranked 6th in Canada

MEASURE:	Total amount of gross fixed business investment as a percentage of provincial GDP.	
TARGET:	Improve upon the 2001 baseline rank of 5th place in Canada.	
LATEST RESULTS:	2000	16.3%, ranked 7th[1] in Canada
	2001	17.4%[1], ranked 5th in Canada
	2002	16.4%[1] ranked 6th in Canada
	2003	17.3%[1], ranked 6th in Canada

C. BRITISH COLUMBIA WILL HAVE EMPLOYMENT OPPORTUNITIES

MEASURE:	The employment to population ratio of individuals aged 15 to 64.	
TARGET:	Improve upon the 2001 baseline rank of 5th place in Canada.	
LATEST RESULTS:	2000	70.1%[1], ranked 5th[1] in Canada
	2001	68.9%[1], ranked 5th[1] in Canada
	2002	69.2%[1], ranked 7th in Canada
	2003	70.2%[1], ranked 6th in Canada
	2004	70.9%, ranked 5th in Canada

[1] Figure revised due to data revisions.

	Net new jobs in British Columbia.
	Improve upon the 2001 baseline rank of 9th[1] place growth in Canada from December 2001.
	2000 1.4%[1] growth, ranked 6th[1] in Canada 2001 2.6%[1] decrease, ranked 9th[1] in Canada. 2002 4.4%[1] growth, ranked 3rd[1] in Canada. 2003 4.1%[1] growth, ranked 1st in Canada. 2004 1.6% growth, ranked 5th in Canada.

	Real personal disposable income per capita represents total income minus taxes paid to all levels of government (i.e., income taxes, property taxes, contributions to social security, etc.) and various fees such as medical insurance premiums, expressed on a per person basis.
	Improve upon the 2001 level of 3rd place in Canada.
	2000 $19,459[1], ranked 3rd in Canada 2001 $19,633[1], ranked 3rd in Canada 2002 $19,690[1], ranked 3rd in Canada 2003 $19,758[1], ranked 3rd in Canada

D. GOVERNMENT WILL BE AFFORDABLE AND FISCALLY RESPONSIBLE

	Balance the provincial government budget.
	Balanced annually beginning in 2004/05.
	2002/03 Ahead of target (Deficit reduced to $2.7 billion) 2003/04 Ahead of target (Deficit reduced to $1.0 billion) 2004/05 Sizeable surplus, well exceeding initial target

	Taxpayer supported debt in relation to the size of the GDP.
	Annually reduce the province's taxpayer supported debt to GDP ratio once a balanced budget in achieved in 2004/05.
	2002/03 Ahead of target (21.3%) 2003/04 Reduction, ahead of target (20.6%) 2004/05 Further reduction, ahead of target

[1] Figure revised due to data revisions.

	Provincial government expenditure as a percentage of GDP.
	Reduce the level of provincial government expenditure from the restated 2001/02 baseline of 22.9[1] per cent of GDP. (Note: percentages have been restated to reflect current accounting policies and Statistics Canada GDP revisions)
	2000/01 21.6% 2001/02 22.9%[1] 2002/03 22.0%[1] 2003/04 20.8%[1] 2004/05 Further reduction, ahead of target.

[1] Figure revised due to data revisions.

Work with the private sector to remove barriers to economic activity, such as working with investors to facilitate economic development through an expedited process for key projects	**Small Business and Economic Development**; All Ministries
Pilot regional economic alliances with local governments and the private sector to support growth and diversification within the provincial economy	**Small Business and Economic Development**; All Ministries
Review the province's tax system to identify potential reforms that would maintain and/or enhance British Columbia's tax competitiveness	**Finance**; **Provincial Revenue**; Small Business and Economic Development
Conclude treaty and other economic-related agreements with First Nations that promote investment certainty and increase access to Crown land and resources	**Treaty Negotiations Office**; Agriculture, Food and Fisheries; Energy and Mines; Forests; Sustainable Resource Management; Transportation; Water, Land and Air Protection
Optimize the wealth-generating capacity of the provincial resource base through increased certainty and improved development opportunities	Agriculture, Food and Fisheries; Energy and Mines; Forests; Small Business and Economic Development; Sustainable Resource Management; Treaty Negotiations Office; Water, Land and Air Protection
Facilitate increased investment and activity in the energy and minerals sectors	**Energy and Mines**; Sustainable Resource Management; Transportation; Water, Land and Air Protection
Expand partnerships with all orders of government and the private sector to promote economic growth and social well-being in British Columbia	**Intergovernmental Relations Secretariat**; All Ministries
Market and promote British Columbia's competitive advantages and opportunities as an investment location, tourism destination and trading partner	**Small Business and Economic Development**; All Ministries
Create partnerships, alliances and investment opportunities that expand British Columbia's technology industries	**Small Business and Economic Development**; Management Services
Build the capacity for British Columbia to be an international leader in the research and innovation essential for economic growth and social prosperity	**Advanced Education**; Agriculture, Food and Fisheries; Energy and Mines; Forests; Health Services; Small Business and Economic Development
Provide communities with high-speed internet access by building upon government's network capacity and partnering with local service providers, community organizations, First Nations and the federal government	**Management Services**

Maximize the potential economic, social and environmental benefits to British Columbia hosting the 2010 Olympic and Paralympic Winter Games and ensure an ongoing legacy for British Columbians	**Small Business and Economic Development**; All Ministries
Improve key transportation infrastructure, including international gateways, to support economic growth, investment and trade in the Pacific Rim and other areas	**Transportation**; Finance; Small Business and Economic Development; Sustainable Resource Management
Identify opportunities for government to partner with business and workers to ensure British Columbia has the skilled workforce to support economic growth	**Skills Development and Labour**; Advanced Education; Community, Aboriginal and Women's Services; Education; Energy and Mines; Health Services; Human Resources; Public Sector Employers' Council; Small Business and Economic Development
Enhance and ensure fair and balanced labour relations and employment standards that encourage mutually beneficial relationships between stakeholders, employees and employers	**Skills Development and Labour**
Modernize a regulatory system that encourages prosperity, innovation and opportunity, while preserving regulations that are effective in protecting public health, safety and the environment	**Small Business and Economic Development**; All Ministries

Monitor financial and performance information on an ongoing basis to ensure that budget and service plan targets are met	**Finance**; All Ministries
Improve the province's Crown Corporation governance system and clarify accountabilities to ensure efficient and effective service delivery	**Crown Agencies Secretariat**
Increase voluntary compliance of revenues owed to government and streamline accounts receivable collections	**Provincial Revenue**
Achieve excellence in the public service through a dynamic work environment that promotes innovation, learning and results, and through an effective people strategy, proactive and visionary leadership and a performance-focused workplace	**Management Services**; All Ministries
Identify and implement more effective ways to deliver services and infrastructure through alternative service delivery and partnership arrangements	**Management Services**; All Ministries
Expand public access to government through innovative and integrated e-government initiatives	**Management Services**; All Ministries
Continue to expand one-stop permitting and licensing in key sectors	All Ministries
Maintain an executive compensation and bargaining mandate framework that incorporates fiscal goals, policy, program decisions and labour market considerations	**Public Sector Employers' Council**

There is a fundamental relationship between a vibrant economy and a strong social fabric. A strong economy allows us to invest in the programs and public institutions that improve our health, support our most vulnerable and unleash our creativity. The government will focus with renewed energy on leading the country in healthy living and physical fitness, becoming the most literate and best educated population in North America and ensuring the best system of support for those with special needs.

The objectives and key measures to achieve this goal are as follows:

A. BRITISH COLUMBIANS WILL BE HEALTHY

	The rate of potential years of life lost per 1,000 population from all causes of premature death.
	Decrease the potential years of life lost from the 1995-2000 average of 51.2[1] per 1,000 population.
	5 year avg (2000) 51.2[1] per 1,000 pop. 5 year avg (2001) 49.2 per 1,000 pop. 5 year avg (2002) 47.6 per 1,000 pop. 5 year avg (2003) 46.3 per 1,000 pop.

	The percentage of all live births weighing below 2,500 grams.
	Decrease the percentage of all live births weighing below 2,500 grams from the 2000 baseline of 5.1 per cent.
	2000 5.1% 2001 5.0% 2002 5.3% 2003 5.3%

	The rate of status Indians who die in the first year of life.
	The rate of infant mortality among the status Indian population is not statistically different to that of the general population of British Columbia.
	2000 (5 year avg) 6.4 : 4.1 2001 (5 year avg) 5.2 : 3.9 2002 (5 year avg) 4.4 : 4.0 2003 (5 year avg) 4.6 : 3.9

[1] Figure revised due to data revisions.

B. BRITISH COLUMBIANS WILL BE EDUCATED

MEASURE	The percentage of the population, aged 25 to 54, who have completed a university education.
TARGET	Improve upon the 2001 baseline rank of 4th place in Canada.
RESULTS	2000 21.0%[1], ranked 2nd in Canada 2001 20.3%[1], ranked 4th in Canada 2002 21.6%[1], ranked 2nd in Canada 2003 23.2%, ranked 2nd in Canada 2004 22.6%, ranked 2nd in Canada

MEASURE	The percentage of students who start Grade 8 and graduate from Grade 12 within six years.
TARGET	Annual improvement from the 2000/01 baseline of 76 per cent.
RESULTS	2000/01 76% 2001/02 77% 2002/03 79% 2003/04 79%

MEASURE	The percentage of students meeting or exceeding expectations in Grade 4 reading is an early success indicator.
TARGET	Annual improvement from the 2000/01 baseline of 78 per cent.
RESULTS	2000/01 78% 2001/02 80% 2002/03 77% 2003/04 80%

[1] Figure revised due to data revisions.

C. BRITISH COLUMBIA WILL HAVE A FAIR AND EFFICIENT SYSTEM OF JUSTICE

MEASURE	The proportion of small claims cases settled through out-of-court mediation in the Court Mediation program.
TARGET	Improve upon the 2000/01 baseline of 56 per cent.
RECENT RESULTS	2000/01 56% 2001/02 57% 2002/03 50% 2003/04 56%

MEASURE	The proportion of adult offenders who do not re-offend for two years following corrections supervision.
TARGET	Increase the proportion of adult offenders who do not re-offend from the 2001/02 baseline of 69 per cent.
RECENT RESULTS	2000/01 70% 2001/02 69% 2002/03 70% 2003/04 70%

MEASURE	The median number of days to disposition from first appearance for criminal cases (represents all criminal and quasi-criminal matters and related applications, including those that do not proceed to trial).
TARGET	Reduce the median number of days to disposition from 2000/01 baseline of 46 days.
RECENT RESULTS	2000/01 46 days 2001/02 42 days 2002/03 44 days 2003/04 51 days

D. BRITISH COLUMBIANS WILL BE SELF-SUFFICIENT

	The percentage of British Columbia's population receiving income assistance.
	Reduce the percentage of the population receiving income assistance from the 2001/02 baseline of 5.8 per cent.
	2000/01 6.2% 2001/02 5.8% 2002/03 4.3% 2003/04 3.9%

	The percentage of individuals receiving temporary income assistance who are capable of financial independence through employment.
	Reduce the percentage of persons receiving income assistance who are capable of financial independence through employment from the 2001/02 baseline of 76 per cent.
	2000/01 71% 2001/02 76% 2002/03 64% 2003/04 52%

	Aboriginal capacity building (measure under development).
	Under development.

Increase flexibility and choice for Kindergarten to Grade 12 and post-secondary students	Advanced Education; Education
Provide greater choice of living options for Home and Community Care	**Health Services**; Community, Aboriginal and Women's Services
Arrange for a province-wide referendum in May 2005 on the electoral model recommended by the Citizens' Assembly and, if required, prepare any necessary legislation to be in effect for the May 2009 provincial election	**Attorney General**

Promote the delivery of high-quality, cost effective and community-based education, health and social services throughout the province	Advanced Education; Children and Family Development; Community, Aboriginal and Women's Services; Education; Health Services; Human Resources
Enhance full-service family practice to ensure delivery of quality medical and related services, with particular focus on the prevention and management of chronic diseases	**Health Services**
Support healthy childhood development through programs to identity problems with hearing, vision or dental health for children before they reach Grade One, and provide the supports and services necessary to address their needs	**Health Services**; Children and Family Development; Education; Human Resources
Through provincial and federal investments, support a sustainable childcare system in which families can choose from a range of affordable, safe and quality childcare options	**Children and Family Development**; Health Services
Enhance access to services for children with special needs and their families	**Children and Family Development**; Education; Health Services
Create 25,000 new post-secondary student spaces by the year 2010 to increase opportunities for British Columbian students, and to ensure British Columbia has the skilled work force to support economic growth and strong communities	**Advanced Education**
Expand federal/provincial projects related to enhancing recognition of foreign credentials to assist British Columbia in attracting the skilled work force to support economic growth as part British Columbia's Gateway strategy	**Community, Aboriginal and Women's Services**; Advanced Education; Intergovernmental Relations
Move criminal cases through the justice system in a timely and efficient manner	**Attorney General**; Public Safety and Solicitor General
Enhance access to justice through civil and family law reform and innovative and integrated justice processes	**Attorney General**; Children and Family Development; Public Safety and Solicitor General

Implement performance-based accountability agreements for service providers and authorities who are accountable for the delivery of health, education, social and justice-related services	Advanced Education; Attorney General; Children and Family Development; Community, Aboriginal and Women's Services; Education; Health Services; Human Resources
Develop ActNow BC to promote healthy lifestyles and prevent disease by promoting physical activity, healthy eating, living tobacco-free and making healthy choices during pregnancy	**Health Services**; Agriculture, Food and Fisheries; Children and Family Development; Education; Human Resources; Small Business and Economic Development
Increase availability and accessibility of information on government provided services to assist individuals, businesses and communities in making informed decisions	**Management Services**; All Ministries
Ensure services for children up to age six are more accessible and responsive for children and families through the provincial-federal funded cross-government initiatives to support early childhood development	**Children and Family Development**; Education; Health Services; Human Resources
Implement the provincial strategy to improve literacy rates for all British Columbians	Advanced Education; Children and Family Development; Education; Human Resources
Create a social policy forum regarding health and education that promotes the school as the hub of the community	**Education**; Children and Family Development; Health Services
Take a leadership role in working with other governments (federal, provincial and territorial) to ensure British Columbians are supported by effective health, social and educational programs	**Intergovernmental Relations**; Children and Family Development; Education; Health Services; Human Resources
Promote economic and social development in partnership with Aboriginal communities through initiatives that address their unique social and economic circumstances	**Community, Aboriginal and Women's Services**; Advanced Education; Agriculture, Food and Fisheries; Children and Family Development; Education; Health Services; Human Resources; Intergovernmental Relations; Treaty Negotiations Office
Assist people with developmental and other disabilities to live as fully and as independently as possible in the community through income assistance, residential programs, employment and training initiatives and additional community supports	**Children and Family Development**; Health Services; Human Resources; Skills Development and Labour
Provide employment programs and services to move employable income assistance clients into the labour market	**Human Resources**

Working with the Premier's Task Force on Homelessness, Mental Illness and Addictions, improve community-focused access to short and long-term support services to address these challenges	**Community, Aboriginal and Women's Services**; Children and Family Development; Health Services; Human Resources
Continue to support First Nations communities with dedicated police services through Community Tripartite (policing) Agreements	**Public Safety and Solicitor General**
Enhance girls' and womens' awareness regarding opportunities in high demand occupations	Advanced Education; Community, Aboriginal and Women's Services; Education
Support the realization of and enhancement of social and economic benefits through arts and cultural development, including managing the Olympic Arts Fund	**Small Business and Economic Development**

Act on recommendations from the Street Crime Working Group for new responses to street crime and criminal behaviour	**Attorney General**; Children and Family Development; Health Services Public Safety and Solicitor General
Provide optimal learning conditions for students by implementing such initiatives as Active Schools and Roots of Empathy and by establishing clear standards and accountability frameworks for safe, caring and orderly schools	Children and Family Development; Education; Health Services
Implement the long-term seismic mitigation strategy in upgrading of public schools over a 15 year period	**Education**
With partners, develop socially responsible and safe industry practices and require improvements from employers and industries with poor safety records	**Skills Development and Labour**; Community, Aboriginal and Women's Services; Public Safety and Solicitor General
Continue to use risk and needs assessments to establish case management plans to address factors associated with criminal re-offending behaviour	**Public Safety and Solicitor General**
Implement specialized initiatives to address and reduce violence against women	**Community, Aboriginal and Women's Services**; Public Safety and Solicitor General

Long-term economic competitiveness depends upon British Columbia becoming a world leader in sustainable environmental management. Our land base and natural resources underpin the economy and our local communities and, through resource revenues, contribute to our supportive social fabric.

The health of our communities is equally important to our future. Government will promote communities in which diversity is valued and British Columbians have a sense of personal and public safety. In addition, the provincial government is committed to increasing local autonomy.

The objectives and key measures to achieve this goal are as follows:

A. BRITISH COLUMBIA WILL HAVE SAFE COMMUNITIES

	The number of personal and property crimes known to police per 1,000 population.
	Decrease the number of personal and property crimes from the 2001 baseline of 77.2 per 1,000 population.
	2000 76.8 per 1,000 population 2001 77.2 per 1,000 population 2002 77.6 per 1,000 population 2003 81.3 per 1,000 population

	The percentage of British Columbians reporting satisfaction with their personal safety from crime.
	Improve the percentage of British Columbians reporting satisfaction with their personal safety from crime from the 2001/02 baseline.
	1994/95[1] 85% (based on 1993 General Social Survey results) 2001/02 84% (based on 1999 General Social Survey results) *Data for this measure will not be available until Fall 2005 when results of the 2004 Statistics Canada General Social Survey are released.*

[1] This is the most recent previous data available.

B. BRITISH COLUMBIANS WILL PRACTICE SUSTAINABLE RESOURCE DEVELOPMENT

	The percentage of land and water tenure applications processed within established turnaround times as an indicator of quality of service delivery.
	90 per cent of applications will be processed within 140 days from the 2001/02 baseline of greater than 400 days.
	2000/01 779 days 2001/02 >400 days 2002/03 92% completed in 140 days 2003/04 97% completed in 140 days

	The hectares of Crown and forest land in British Columbia certified by major forest certification processes.
	Increase the proportion of forest certification by 15 per cent from the 2002/03 baseline of 17.4 million hectares.
	2000/01 1.9 million ha 2001/02 7.7 million ha, an increase of 305% over 2000/01 2002/03 17.4 million ha, an increase of 126% over 2001/02 2003/04 22.5 million ha, an increase of 29% over 2002/03

C. BRITISH COLUMBIA WILL HAVE A HEALTHY PHYSICAL ENVIRONMENT

	The percentage of monitored communities achieving the Canada-Wide Standard (CWS) quality objective of amount of fine particulates in the air under 2.5 microns per cubic metre of air (PM 2.5).
	100% of communities monitored achieve, or continue to achieve, the CWS for PM 2.5 by 2005/06
	2000 100% (7 of 7 communities) 2001 90% (9 of 10 communities) 2002 91% (10 of 11 communities) 2003 93% (13 of 14 communities)

	The percentage of drinking water samples with detectable fecal coli form or E. coli bacteria.
	Reduce the percentage of drinking water samples[3] with detectable fecal coliform or E. coli from the 2001 baseline of 2.4%.
	2000 2.5% 2001 2.4% 2002 1.9% 2003 1.7%

	The trends in environmentally significant variables, such as metals and nutrients, that indicate the health of 30 water bodies monitored under the federal/provincial agreement.
	Maintain or improve water quality trends for water bodies monitored under the federal/provincial agreement by 2006.
	2002/03[4] 90% of the monitoring stations in the 30 water bodies have stable or improving water quality trends 2003/04 90%

D. BRITISH COLUMBIAN WILL HAVE SUSTAINABLE NATURAL RESOURCES

	The amount of new electricity produced from environmentally responsible sources.
	At least 50 per cent of new electricity supply will come from environmentally responsible sources[5].
	2003/04 100%

	The percentage of known native species that are threatened or endangered in the province.
	Improve on the province's 2000 baseline of 14.2 per cent for species of birds, mammals, reptiles, amphibians, freshwater fish, ferns and orchids at risk.
	2000 14.2% No new data until 2005

[3] The BC Centre for Disease Control tested samples in the following numbers across the province: 41,505 in 2000; 56,024 in 2001; 53,026 in 2002; and 57,887 in 2003.

[4] Data not produced prior to 2002/03.

[5] This measure was refined from that used in the 2002/03 Annual Strategic Plan Report and is intended to reflect the commitments made in the province's new energy plan entitled "Energy for Our Future: A Plan for BC."

Continue to implement the Mountain Pine Beetle Action Plan towards mitigating impacts on communities and the environment and recovering value from damaged timber	**Forests**; Agriculture, Food and Fisheries; Community, Aboriginal and Women's Services; Energy and Mines; Small Business and Economic Development; Sustainable Resource Management; Treaty Negotiations Office; Water, Land and Air Protection
Coordinate and integrate Crown land and resource management decisions across government agencies	**Sustainable Resource Management**; Agriculture, Food and Fisheries; Energy and Mines; Forests; Small Business and Economic Development; Treaty Negotiations Office; Water, Land and Air Protection
Expedite economic development by increasing certainty around access to Crown land and resources	**Sustainable Resource Management**; Agriculture, Food and Fisheries; Energy and Mines; Forests; Small Business and Economic Development; Treaty Negotiations Office; Water, Land and Air Protection
Promote British Columbian resource investment opportunities	Agriculture, Food and Fisheries; Energy and Mines; Finance; Forests; Small Business and Economic Development; Sustainable Resource Management
Implement market-based pricing regimes which include fair value for the province's land and resources	Agriculture, Food and Fisheries; Energy and Mines; Forests; Sustainable Resource Management; Water, Land and Air Protection
Complete implementation of the government's energy plan to ensure secure and reliable energy supplies, more investment opportunities for the private sector and environmentally responsible energy development and use	**Energy and Mines**; Water, Land and Air Protection
Ensure that First Nations' interests are considered prior to Crown land and resource decisions	**Treaty Negotiations Office**; Agriculture, Food and Fisheries; Energy and Mines; Forests; Sustainable Resource Management; Water, Land and Air Protection
Improve economic development opportunities for First Nations	Agriculture, Food and Fisheries; Community, Aboriginal and Women's Services; Energy and Mines; Forests; Sustainable Resource Management; Treaty Negotiations Office; Water, Land and Air Protection
Develop and implement resource targets under the Working Forest Initiative to increase land-use certainty, enhance long-term forestry management and streamline land-use decision processes	**Sustainable Resource Management**; Forests; Water, Land and Air Protection

Continue to work towards achieving a scientifically sound and environmentally responsible offshore oil and gas industry	**Energy and Mines**; Intergovernmental Relations; Water, Land and Air Protection
Promote consistent application of the two-zone land use system for subsurface resource exploration and mining	**Sustainable Resource Management**; Energy nd Mines
Complete remaining strategic land use plans and ensure ongoing implementation, and review as required	**Sustainable Resource Management**; Energy and Mines; Forests; Water, Land and Air Protection
Achieve effective joint-decision making over the fisheries through effective use of the Pacific Council of Fisheries and Aquaculture Ministers	**Agriculture, Food and Fisheries**
Complete implementation of the federal/provincial agreement on agriculture to develop farm plans for environmental protection and to strengthen government's capability to achieve food safety and quality standards	**Agriculture, Food and Fisheries**; Intergovernmental Relations
Improve access to integrated land, resource and geographic information for government, industry and public use through Land Information BC	**Sustainable Resource Management**
Implement the BC Resort Strategy and Action Plan	**Sustainable Resource Management**; Small Business and Economic Development; Water, Land and Air Protection
Implement the Filmon report recommendations to provide a comprehensive range of measures to address the threat of wildfire to natural resource communities	**Forests**; Community, Aboriginal and Women's Services; Public Safety and Solicitor General; Sustainable Resource Management; Water, Land and Air Protection
Develop, with partners, strategies to protect air and water quality in communities	**Health Services**; Water, Land and Air Protection
Implement made-in-British Columbia strategies and action plans to address issues associated with climate change and biodiversity	**Water, Land and Air Protection**; Agriculture, Food and Fisheries; Energy and Mines; Finance; Forests; Small Business and Economic Development; Sustainable Resource Management; Transportation
Develop a biosecurity strategy and emergency management program in partnership with industry and the federal government, for animal diseases such as Bovine Spongiform Encephalopathy (BSE) and Avian Influenza	**Agriculture, Food and Fisheries**; Health Services; Public Safety and Solicitor General; Water, Land and Air Protection

Implement a streamlined, informed by science, results-oriented regulatory approach to protect human health and the environment and ensure effective enforcement	Agriculture, Food and Fisheries; Energy and Mines; Forests; Health Services; Sustainable Resource Management; Water, Land and Air Protection
Improve our knowledge of the water resource to protect our surface and ground water supplies, more effectively manage water in times of flood and drought, and restore fresh water habitat	**Water, Land and Air Protection**; Sustainable Resource Management
Sponsor a provincial strategy that promotes physically active living through active schools, active communities and organized sport	Education; Health Services; Small Business and Economic Development
Integrate police services and structures to provide a more seamless law enforcement system	**Public Safety and Solicitor General**
Establish relationships with Aboriginal communities to strengthen community services and infrastructure	All Ministries
Work with local governments to more efficiently and effectively deliver services in communities through regulatory reform, governance, and revenue sharing	**Community, Aboriginal and Women's Services**; Small Business and Economic Development
Implement the next phase of the provincial housing strategy to address market and non-market housing needs	**Community, Aboriginal and Women's Services**
Target inspection, investigation and enforcement resources to increase public safety and reduce problems associated with liquor misuse and illegal gambling	**Public Safety and Solicitor General**
Ensure easy access to accurate and up-to-date information on provincial government programs and services for seniors	**Community, Aboriginal and Women's Services**; Health Services; Management Services

A strong and vibrant provincial economy	British Columbia will have a skilled workforce	Percentage of the labour force with post-secondary certificate, diploma or degree Percentage of the workforce comprising persons employed in natural and applied science
	British Columbia will have a prosperous economy	Real Gross Domestic Product (GDP) per capita Real GDP per hour worked in the business sector Gross fixed business investment as percentage of GDP
	British Columbia will have employment opportunities	Employment to population ratio of individuals aged 15 to 64 Net new jobs in British Columbia Real personal disposable income per capita
	Government will be affordable and fiscally responsible	Balance the provincial government budget Taxpayer supported debt in relation to the size of the GDP Provincial government expenditure as percentage of GDP
A supportive social fabric	British Columbians will be healthy	Potential years of life lost Percentage of all live births weighing below 2,500 grams Rate of status Indians who die in the first year of life
	British Columbians will be educated	Percentage of population completing a university education Percentage of students who start Grade 8 and graduate from Grade 12 within six years Percentage of students meeting or exceeding expectations in Grade 4
	British Columbia will have a fair and efficient system of justice	Small claims settled through out-of-court mediation Proportion of adult offenders who do not re-offend Days to disposition for criminal cases
	British Columbians will be self-sufficient	Percentage of the population receiving income assistance Percentage of individuals receiving income assistance who are capable of financial independence through employment Aboriginal capacity building (measure under development)
Safe, healthy communities and a sustainable environment	British Columbia will have safe communities	Personal and property crime rate Reported satisfaction with personal safety from crime
	British Columbia will practice sustainable resource development	Timeliness of land and water tenure applications processing Hectares of certified Crown and forest land
	British Columbia will have a healthy physical environment	Air quality to Canada-wide standards Fecal-coliform-free water samples Health of monitored water bodies
	British Columbia will have sustainable natural resources	Amount of new electricity produced from environmentally responsible sources Percentage of known native species that are threatened

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